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AGREEMENT BETWEEN THE CITY OF RAPID CITY AND HEARTLAND OUTDOORS,  
INC., D/B/A TRAILARTS TRAIL PLANNING AND CONSTRUCTION FOR  
SKYLINE TRAIL – PHASE ONE TRAIL CONSTRUCTION

This Agreement is entered into this 26 day of December, 2012, by and between the City of Rapid City, a municipal corporation organized under the laws of the State of South Dakota, of 515 West Blvd., Rapid City, SD 57701 (“City”), and Heartland Outdoors, Inc., d/b/a TrailArts, with its principal place of business located at P.O. Box 38186, Colorado Springs, CO 80937 (“Contractor”). The parties agree to the following terms:

1. Statement of Work. Contractor agrees to perform the work described in Section 2 Scope of Work of the “Skyline Trail – Phase One Trail Construction Qualifications and Quote,” (hereinafter “Work”), attached hereto and incorporated herein by this reference, generally described as constructing trails, trailheads, and/or other features by furnishing the labor, materials, equipment, and/or services necessary to perform the Work.

All changes in the Work must be agreed to by the parties in a written memo, signed by both Contractor and City.

2. Bid Price for Construction. Contractor agrees to perform the work described above for an amount not to exceed Twenty-Four Thousand Four Hundred Forty Seven Dollars and Fifty Cents (\$24,447.50). Contractor will only be paid for work actually performed and accepted by City.

If Contractor believes additional work is necessary which would cause the total cost to exceed the above amount (\$24,447.50), it agrees to seek written approval from City prior to performing the Work.

3. Payment. Contractor agrees to bill City by invoice for work completed under this Agreement. City shall remit payment to Contractor within forty-five (45) days of each invoice for Work that has been accepted by City.

4. Contractor’s Obligations. Contractor shall supervise and direct to the Work, and shall have control over the construction means, sequences and procedures.

5. City Obligations and Representations. A reasonable time before the Work is due to commence, City shall provide the Contractor with a description of the property where the trails and/or other features of the Work will be located (“Site”). This description of the Site shall accurately depict and describe all relevant boundaries and property lines, easements, and access, as may be needed to construct the trails, trailheads and other features specified in the Work. This description may include a survey if Contractor requests a survey.

City is responsible to obtain and pay for all consents, easements, variances, waivers, legal permissions, charges, and other legal rights necessary to perform the Work.

City represents that it will obtain all permits, consents, waivers, permissions, Site access, and other legal rights necessary to complete all Work in this Agreement.

City agrees that the Parks and Recreation staff overseeing the Work will inform Contractor of any constraints upon the construction of trails, trailheads and other features of the project and other Work of which these Parks and Recreation staff are aware, including the following:

- a. Physical or legal restrictions on access to or travel across any part of the Site;
- b. Neighborhood or landowner disputes or restrictions concerning location of trails and/or other features and/or ownership, easements, or access across the Site;
- c. Allowable construction equipment and any restrictions on use of heavy equipment, tools, mechanized equipment, etc.;
- d. Critical wildlife habitat, and threatened or endangered species issues;
- e. History of landslides, major erosion, flooding, and unstable soils;
- f. Utility locations and other natural or man-made hazards; and
- g. Legal covenants and other regulatory restrictions that may restrict the design or implementation of the Project.

City's obligation as described above only extends to those items of which the designated Parks and Recreation employees are aware. City does not have any affirmative obligation to investigate or discover constraints listed above, nor does the Parks and Recreation Department have any duty to investigate or discover constraints of which other City departments may be aware.

City is responsible to plan and design the location and configuration, including grade, width, surface, and materials, of all trails, bridges, structures and other trail features described in the Work. In such case, City shall provide plans, drawings and specifications adequate for Contractor to do the Work. City's trail layout shall comply with all applicable laws, regulations, covenants, licenses, permits and approvals. If the trail layout does not provide sufficient information for Contractor to complete any part of the Work, the Contractor may request that City supplement the trail layout. City agrees to so supplement within a reasonable time and at its expense.

6. Authority. City represents that it has the right, capacity and authorization necessary to enter into this Agreement and is not subject to a conflict with any law or agreement that would prevent or delay any or all of the Work. This Agreement is made and entered into by the Director of Community Resources pursuant to the authority granted by SDCL 9-1-5 and Section 3.04.090 of the Rapid City Municipal Code.

7. Insurance. Contactor shall obtain and maintain at its expense the following minimum limits of occurrence-based insurance coverage for the duration of this Agreement.

<u>Type of Coverage</u>	<u>Minimum Limits of Coverage</u>
A. Workers' Compensation Employer's Liability	Statutory \$100,000
B. Comprehensive General Liability (Including Contractual Liability and Completed Operations) Bodily Injury and Property Damage General Aggregate	\$1,000,000 each occurrence \$2,000,000

Such insurance policies shall name the City as an additional insured with respect to all activities arising out of the performance of the work and/or services under this Agreement. Acceptable Certificates of Insurance and Endorsements confirming the above coverage shall be filed with the City before commencing any work and/or services. Such Certificates shall afford City thirty (30) days written notice of cancellation or of a material change in coverage. City's failure to obtain from the Contractor a Certificate of Insurance conforming to the foregoing requirements shall not be deemed a waiver of any of the foregoing requirements. This paragraph shall in no way limit the provisions of the indemnity section.

8. Indemnity. Contractor agrees to indemnify, defend and hold City harmless from and against any and all liability, losses, claims, damages, costs, and expenses including, but not limited to, costs of defense and reasonable attorney's fees, which City may hereafter suffer itself or pay to another party by reason of any claim, action, or right of action, at law or in equity, arising out of willful misconduct, error, omission or negligent act of Contractor and resulting in injury (including death) to any person or damage to any property to the extent such are caused by or are alleged to be caused by Contractor or its employees, any subcontractor or its employees, or any person, firm, partnership, or corporation employed or engaged by Contractor.

Contractor shall not, by this provision, be required to indemnify the City for loss or damages, or costs incurred in defense, which arise out of the negligence of City or which are not the result of the conduct of Contractor or its employees, subcontractors or its employees, or any person, firm, partnership or corporation employed or engaged by Contractor.

9. Warranties. Contractor agrees to perform the Work in a professional and workmanlike manner in accordance with the requirements of the Statement of Work as discussed in section 1. Contractor provides a two-year warranty for the problems created by reasonable use and reasonable weather conditions, but provides no other warranty including warranty of merchantability or warranty of fitness for purpose or quality. All work not conforming to the requirements of the Work within this warranty period may be considered defective and shall be repaired or replaced by the Contractor at City's request within the warranty period.

Contractor is not responsible for damage to trails, other trail features, the Site, or surrounding property due to abuse by users, normal usage and wear and tear, errors or defects in City's design plans, specifications and drawings, adverse weather, vegetation growth, fire, landslides, and similar causes. In any dispute arising out of this Agreement, the amount of the Contractor's liability to City shall not exceed the total of fees payable under this Agreement, and the Contractor will not be responsible for any consequential or indirect damages, lost profits or income, or punitive damages.

10. Time for Completion. Time is of the essence of this Agreement. Contractor agrees to begin the Work in December 2012 and to work diligently to its completion. In the event the Contractor is delayed in completion of any part of the Work by fire, adverse weather, unusual delay in equipment or materials availability, changes in the scope of Work, an act or omission by City, or other causes beyond the Contractor's control, the completion time shall be extended a reasonable time.

11. Termination of Agreement. Either party may terminate this Agreement on the grounds that the other party has failed in performance or has otherwise breached this Agreement. Prior to such a termination, the party wishing to terminate must provide written notice to the other party of its intent to terminate, including the reasons for termination. The party in receipt of the notice of intent to terminate shall have ten calendar days after receipt of such notice in which to cure the alleged failure or breach. If that party does not cure the failure or breach, the non-breaching party may terminate the Agreement.

The Contractor or City may terminate this Agreement at any time upon forty-five calendar days advance written notice to the other.

12. Relationship between the Parties. Heartland Outdoors, Inc., d/b/a TrailArts, is an independent contractor of the City. This Agreement does not create an employment relationship between the City of Rapid City and TrailArts, or its agents or employees. Nothing contained in this Agreement is intended to create a partnership or joint venture between TrailArts, and the City of Rapid City. No agent of TrailArts, shall be the agent of the City, and TrailArts, covenants that it will not take any action in the name of, or by holding itself out as the agent of, the City of Rapid City.

13. Waivers. The failure by one party to require performance of any provision herein shall not affect that party's right to require performance at any time thereafter, nor shall a waiver of any breach or default of this Agreement constitute a waiver of any subsequent breach or default or a waiver of the provision itself.

14. Amendments. This Agreement may only be amended by a written document duly executed by all parties.

15. Entire Agreement. This Agreement, along with attached "Trail Construction Qualifications and Quote," constitutes the entire agreement between the parties, and supersedes all prior negotiations, agreements and understandings, whether oral or written.

16. Counterparts. This Agreement may be executed in counterparts; each such counterpart shall be deemed an original and when taken together with other signed counterparts, shall constitute one Agreement.

17. Severability. If any provision of this Agreement is held unenforceable by a court of competent jurisdiction, such holding shall not affect the remaining provisions of this Agreement, which shall remain in full force and effect.

18. Headings. The headings and numbering of the different paragraphs of this Agreement are inserted for convenience only and are not to control or affect the meaning, construction or effect of each provision.

19. Construction and Venue. This Agreement shall be interpreted under the laws of the State of South Dakota. Any litigation under this Agreement shall be resolved in the circuit court of Pennington County, State of South Dakota.

CITY OF RAPID CITY:

  
\_\_\_\_\_  
Mayor

ATTEST:

  
\_\_\_\_\_  
Finance Officer

(seal)

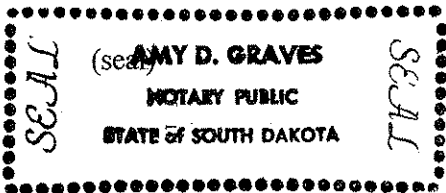
HEARTLAND OUTDOORS, INC.,  
d/b/a TrailArts

DAVID B. DESSEL  
By: [Signature]  
Its: PRESIDENT

STATE OF South Dakota )ss.  
COUNTY OF Pennington

On this 8<sup>th</sup> day of January, 2012, before me, the undersigned officer, personally appeared David Dessel who acknowledged himself/herself to be the President of Heartland Outdoors, Inc., d/b/a Trail Arts and as such, being authorized to do so, executed the foregoing instrument for the purposes therein contained.

IN WITNESS WHEREOF, I hereunto set my hand and official seal.



[Signature]  
Notary Public, State of South Dakota  
My Commission Expires: \_\_\_\_\_

My Commission Expires  
January 30, 2018

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*TrailArts*  
*Trail Planning and Construction*

"Skyline Trail – Phase One  
Trail Construction Qualifications and Quote

Prepared for

City of Rapid City  
Parks & Recreation Department  
October 21, 2012

TrailArts appreciates the opportunity to provide the Rapid City Parks & Recreation Department its qualifications and quote for construction of the Skyline Trail – Phase One Project. It includes a brief description of our qualifications and experience; in addition to considerations and costs for machine-assisted construction.

## 1 Qualifications and Experience:

### 1.1 About TrailArts:

We at *TrailArts* appreciate the opportunity to meet and exceed the expectations of the Rapid City community for construction of sustainable natural-surface shared-use trails within the Skyline Wilderness Park.

Since 1998, *TrailArts* mission has been to assist agencies, organizations, and the private sector with the development and management of natural-surface shared-use trails. We specialize in sustainable, shared use trails that minimize visitor conflicts while protecting our natural and cultural resources.

Our reputation is built on long-term partnerships, consistently exceeding our client's expectations, and practicing our passion for trail building! Cutting edge trail planning and construction concepts, professional and knowledgeable personnel, and state of the art machinery enhance productivity and decrease our clients' trail construction and maintenance costs.

*TrailArts* provides professional services for developing and managing natural surface multiple-use trails for mountain hikers, equestrians, mountain bikers, and off road vehicles. We have planned and/or constructed trails in a variety of environments including: Gambell Oak-Mountain Mahogany Shrub lands, Ponderosa Pine Grasslands, Pinon-Juniper Forest, Upper Montane Forest, Sub-Alpine, Desert, and various elevations of riparian plant communities. Construction experience has ranged from easy, gentle terrain with sparse vegetation to steep slopes of Douglas Fir and Aspen. We also have extensive experience with dry-laid stone construction; rock cairns, stone armoring, culvert installation, and various other trail related structures.

Our understanding of natural resource, land use, and recreation management, the nature of trail construction, and difficulties to be encountered during trail projects in various environments is based on these 15 years of trail consulting and construction experience. We have successfully completed 80 projects and performed consulting, construction, and management for the development of over 300 miles of natural surface, multiple-use trails in Colorado, Idaho, Nevada, North Dakota, South Dakota, Oklahoma, and Wyoming. Our clients have included trail contractors, municipalities, federal agencies, counties, non-profit organizations, and private landowners.

Over the last 5 years *TrailArts* has completed 22 projects and over 20 miles of trails in the Black Hills and Rapid City region! Currently, we are working in Rapid City on active long-term construction and park management contracts for the Hanson-Larsen Memorial Park and have also provided volunteer consulting for the Black Hills Mountain Bike Association BHMA, Black Hills National Forest-Travel Management Plan Implementation, and The Rapid City Parks and Recreation Department. We also maintain year-round business facilities and residence in Rapid City are committed to providing the Rapid City and Black Hills community with the best trail construction and resource management available.

Our list of current references (See Addendum 1 attached) describes ongoing trail projects with established clients, like the Hanson-Larsen Memorial Park Foundation in Rapid City. It also describes experiences with similar projects in the Black Hills and near-west regions; including trails in Rapid City, the Black Hills National Forest, North Dakotas Ft. Stevenson and Ft. Lincoln, Curt Gowdy State Park in Wyoming, and numerous large projects on the Front Range of the Rockies.

Our ultimate goal is to develop trail systems that are sustainable, will minimize visitor's impacts to the environment, and still provide an enjoyable experience for the trail user. We believe our success is due to our passion for providing better trails and a philosophy of workmanship that exceeds our clients' expectations.

We encourage all reviewers of this document to email us at [dave@trailarts.com](mailto:dave@trailarts.com) or consult our web page at [www.trailarts.com](http://www.trailarts.com) for additional company information and/or photos of *TrailArts* constructed projects.

*P.O. Box 38186 Colorado Springs, Colorado USA 80937  
Ph. 719-460-7759 Fx 719-447-9340 Email: dave@trailarts.com*

### 1.2 Proposers Organization:

Heartland Outdoors, Inc. dba TrailArts

S-Corp

Date of Incorporation  
5/12/1998

P.O. Box 38186  
1505 Cheyenne Blvd.  
Colorado Springs, CO 80937/80906  
719-460-7759  
719-447-9340 Fax

P.O. Box 3878  
4205 Guest Road  
Rapid City, SD 57709/57702

#### Officers:

David B. Dessel  
Sarah Eggleton-Dessel

President/ Treasurer  
Secretary

100% Owner

### 1.3 Organization Affiliations:

- Professional Trail Builders Association (PTBA)
- Colorado Off Road Highway Vehicle Coalition COHVCC
- American Trails
- International Mountain Bicycle Association (IMBA)

### 1.4 Additional Experience:

We are very familiar with the job site, its geology, ecosystem, and historical significance having completed the Skyline Trail Marking Project and final trail marking for this segment in June of 2012.

## 2 Scope of Work:

### 2.1 Trail Specifications, Standards, and other Requirements:

#### Skyline Trail – Phase One:

Length: Approx. 3,500\* linear feet.

Terrain: Partially wooded with moderate to steep side-slopes, soils quality poor to acceptable.

Construction Type: Moderate difficulty 48" *TrailArts* Rolling-Contour Machine-Build with Hand Finishing.

Features: Integration of drainage features; out-slope, grade dips, and grade reversals, into the trail.  
Installation of three (3) standard drainage crossings.

*TrailArts* adherence to Standardized Construction Specifications and Standards consistently provides the highest quality natural surface trails available. The following processes are utilized for all of our *Full-Finish* Natural-Surface Trail Construction.

#### Tread Preparation:

1. Machine assisted excavations and grading of full bench trail tread. This includes, but is not limited to:
  - ✓ Cutting back slopes with proper and appropriate angle of repose.
  - ✓ Filling and rebuilding climbing turns and switchbacks with proper tread slopes and drains.
  - ✓ Cutting, filling and grading the trail tread with proper out slopes of between 3% and 8%.
  - ✓ Balanced Grade Excavation between drainage features.
  - ✓ Installing rolling grade dip and knick drainage features.
  - ✓ Rolling grade dips, or knick drains as the standard drainage feature.
  - ✓ Average trail grades not exceeding 8-10%.
  - ✓ Maximum trail grades not exceeding 12% for hiking and equestrian, 15-17% for biking, and OHV.
  - ✓ All Trail grades verified with a clinometer.
  - ✓ Trail out slope between 3-8% checked with a digital level.
  - ✓ Installing stone retention and culvert structures per project specifications.
  - ✓ Grading and contouring all critical edge berm flush with tread to enhance sheet drainage.
  - ✓ Grading and contouring all down slope berms with proper and appropriate angle of repose.



Tread Preparation: (cont.)

2. Hand grooming and finishing of trail corridor and tread. This includes but is not limited to:
  - ✓ Finish raking of back slopes, the trail tread, and down slope berms.
  - ✓ Hand fitting and finishing stonework.
  - ✓ Compacting filled tread zones. This includes switchback and climbing turns, grade dips, and drains, and any area where fill is utilized to correct the tread grade.
  - ✓ Removing rocks protruding from tread greater than 2" and placing on the down slope of the trail.
  - ✓ Removing stones on the surface of the tread larger than 1/4" and placing on the down slope of the trail.
  - ✓ Removing woody material from the trail, i.e. stumps, and logs, roots greater than 1/2" diameter
  - ✓ Removing non-noxious spoils from the trail and dispersing at least 20ft from the trail.
  - ✓ Removing noxious spoils (weed, brush trees) and dispersing only within currently infested areas or removing from site.

Trail Corridor Preparation:

1. Hand and machine assisted pruning and clearing of the trail corridor. This includes but is not limited to:
  - ✓ Flush cut pruning and cutting which leaves no sharp hazards.
  - ✓ Pruning and clearing at least 2' behind the trail edges and a minimum of 10' overhead.
  - ✓ Dispersing non-noxious spoils and woody material at least 20ft from the trail corridor or utilizing to obliterate social trails.
  - ✓ Dispersing noxious spoils (weed, brush trees) only within currently infested areas or removing from site.
  - ✓ Replanting native plant species when appropriate.
2. Closure and obliteration of social and reclaimed trails. This includes but is not limited to.
  - ✓ Ripping and/or tilling tread surface. (Except in noxious infestation zones)
  - ✓ Seeding with native vegetation.
  - ✓ Replanting of native plant species when possible.
  - ✓ Scarifying tread surface and barricading trail corridor with brush and tree cuttings.
  - ✓ Installing and securing straw matting (if specified and provided)
  - ✓ Installing signage (if specified and provided)

2.2 Other Standards and Requirements:

Warranty: Standard Two-Year Warranty. TrailArts provides a standard two-year warranty for problems created by reasonable use and reasonable weather conditions

2.3 Project Schedule:

TrailArts is available to begin work in November 2012. We estimate approximately 10-14 non-contiguous days to complete the project dependent on weather and soil conditions.

3 Project Cost:

Total Project Cost:

Trail Construction: 3500lf @ 6.35/lf	=	\$22,225.00
Mobilization: 10%	=	\$2,222.50
<u>TOTAL "Not To Exceed" PROJECT COST QUOTATION:</u>	=	\$24,447.50

\*(All linear and square footage measurements are determined by GPS analysis, subject to reasonable error, and estimates only. Actual invoiced amounts will be based on linear feet of trail and/or square footage of structure constructed by the Contractor and measured with a Rolotape, tape measure, and/or GPS.)

*TrailArts*  
*Trail Planning and Construction*

ADDENDUM 1  
Statement of Qualifications  
Project Experience

Prepared for

*TrailArts* appreciates the opportunity to provide the Rapid City Parks & Recreation Department with this statement of project experience. This document includes *TrailArts* experience and references and responds to "Request for Quote for Skyline Trail - Phase One" item 3 "...trail building experience..."

1.1 Experience:

1.1.1 Completed Trail Contracts and References:

2012 Completed Projects:

Skyline Trail Marking, Skyline Wilderness Park, Rapid City, South Dakota  
Rapid City Parks & Recreation Department

Green Valley Trail Phase 1, Hanson Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Road Remediation Phase 2, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Upper Rim Trail, Hanson-Larsen Memorial Park  
Hanson Larsen Memorial Park, Rapid City, South Dakota

Resource Remediation, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Black Hills Power

Park Management and Maintenance, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

2011 Completed Projects:

Horseshoe Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Tranquil Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Northern Exposure Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Park Management and Maintenance, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

North Forty Road Rehab & Remediation, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Upper Ridgeline Trail, Stratton Open Space, Colorado Springs, Colorado  
City of Colorado Springs Trails & Open Space (TOPS) Department

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2010 Completed Projects:

Stratton Springs Trail, Stratton Open Space, Colorado Springs, Colorado  
City of Colorado Springs Trails & Open Space (TOPS) Department

North Loop Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

St. Johns Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

North Forty Road Remediation, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Park Management and Maintenance, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Hanson Larsen Memorial Park Foundation

Black Hills National Forest, South Dakota  
Subcontractor for the Black hills Mountain Bike Association (BHMBA)

Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Subcontractor for the International Mountain Bicycling Association (IMBA)

Ridge Trail Spur, Stratton Open Space, Colorado Springs, Colorado  
City of Colorado Springs Trails & Open Space (TOPS) Department

2009 Completed Projects:

Stratton Open Space, Colorado Springs, Colorado  
City of Colorado Springs Trails & Open Space (TOPS) Department

Far West Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Subcontractor for the International Mountain Bicycling Association (IMBA)

Wild Turkey Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Subcontractor for the International Mountain Bicycling Association (IMBA)

Far East Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Subcontractor for the International Mountain Bicycling Association (IMBA)

M-East Trail, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Subcontractor for the International Mountain Bicycling Association (IMBA)

Construction Management and Oversight, Hanson-Larsen Memorial Park, Rapid City, South Dakota  
Subcontractor for the International Mountain Bicycling Association (IMBA)

High Chaparral Open Space, Colorado Springs, Colorado  
City of Colorado Springs Trails & Open Space (TOPS) Department

2008 Completed Projects:

High Chaparral Open Space Ridgeline Trail Scenic Overlook  
Colorado Springs Parks, Recreation and Cultural Services (TOPS) Department.

Cowboy Hill Mountain Bike Park, Rapid City, South Dakota.  
International Mountain Bicycling Association (IMBA)

Ft. Lincoln State Park Nature Trail Extension, North Dakota.  
Blue Sky Trails LLC

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2008 Completed Projects (cont.)

Fort Stevenson State Park, North Dakota.  
Blue Sky Trails, LLC

Betasso Preserve Feasibility Study. Boulder County, Colorado.  
International Mountain Bicycling Association (IMBA),

Fraser to Granby Trail, Granby Ranch, Colorado.  
Blue Sky Trails, LLC

Gross Reservoir Trailhead Reclamation, Colorado.  
Blue Sky Trails, LLC

Indian Creek Homeowners Association Trail Feasibility Survey.  
Sedalia, Colorado.

Indian Hills Resort Nux Ba Gaa Trail. North Dakota.  
Subcontractor for Blue Sky Trails, LLC

Harlan County Lake OHV Park Design, Harlan County Lake, Nebraska  
Nebraska Corps of Engineers/Harlan County Tourism

Ridgeline Open Space Trail Project Phase 2. Castle Rock, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

High Chaparral Open Space Trail Improvements Phase 2, Colorado Springs, Colorado.  
City of Colorado Springs Trails & Open Space (TOPS) Department.

2007 Completed Projects:

High Chaparral Open Space, Colorado Springs, Colorado.  
City of Colorado Springs Trails & Open Space (TOPS) Department.

The Meadows at Castle Rock, Castle Rock, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Shadowcliff Mountain Resort, Grand Lake, Colorado.

University Park Open Space, Colorado Springs, Colorado  
City of Colorado Springs Trails & Open Space (TOPS) Department.

Bear Creek Canyon Park, Colorado Springs, Colorado.  
El Paso County Parks and Recreation Department.

Sun Valley Ski Center, Ketchum, Idaho.  
Subcontractor for I.M.B.A.

Maribou Ranch Development, Steamboat Springs, Colorado.  
Subcontractor for Blue Sky Trails, LLC

Indian Hills Resort, Garrison, North Dakota.  
Subcontractor for Blue Sky Trails, LLC

Castlewood Canyon Open Space, Colorado  
Subcontractor for Arrowhead Trails, Inc.

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2006 Completed Projects

Red Rocks Canon Open Space: 31<sup>st</sup> St. Trail Connection:  
City of Colorado Springs Trails & Open Space (TOPS) Department. Colorado.

Venetucci Farm Nature Trail, Venetucci Farm, Fountain Colorado  
Venetucci Farm Foundation

North Cheyenne Canon Park, Columbine Trail Rehabilitation Phase 3:  
City of Colorado Springs Parks & Recreation Department/Friends of Cheyenne Canon.

North Cheyenne Canon Park, Columbine Trail Rehabilitation Phase 4:  
City of Colorado Springs Parks & Recreation Department/Friends of Cheyenne Canon.

Stone-Retained Natural Surface Driveway:  
Durland Residence. Colorado Springs, Colorado.

Falcon Trail Rehabilitation: United States Air Force Academy, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Buena Vista River Walk Trail: Buena Vista, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Spruce Mountain Open Space, Douglas County Open Space. Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Kurt Gowdy State Park, Wyoming.  
Subcontractor for Arrowhead Trails, Inc.

2005 Completed Projects:

Spitzmiller/Kane Trail.  
Town of Grand Lake, Colorado.

Stone-Retained Natural Surface Walkways.  
Campbell Residence. Colorado Springs, Colorado.

North Cheyenne Canon Park Columbine Trail Rehabilitation Phase 1:  
City of Colorado Springs Parks & Recreation Department/Friends of Cheyenne Canon.

North Cheyenne Canon Park Columbine Trail Rehabilitation Phase 2:  
City of Colorado Springs Parks & Recreation Department/Friends of Cheyenne Canon.

North Cheyenne Canon, Columbine Trail Rehabilitation Phase 2-B:  
Colorado Springs Parks & Recreation Department/Friends of Cheyenne Canon.

Oklahoma State Parks: Beavers Bend State Park, Broken Bow, Oklahoma.  
Subcontractor for Arrowhead Trails, Inc.

Flagstaff Mountain ADA Loop: City of Boulder OSMP, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Royal Arch Trail: City of Boulder OSMP, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Davidson Mesa Open Space: City of Louisville, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Bobcat Ridge Open Space: City of Ft. Collins, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Falcon Trail Rehabilitation Phase 1: United States Air Force Academy, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

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2004 Completed Projects:

Douglas County Open Space: North and South Willow Creek/Nelson Ranch Open Spaces.  
Subcontractor for Arrowhead Trails, Inc.

Colorado State Parks Arkansas Headwaters Recreation Area (AHRA)  
Subcontractor for Arrowhead Trails, Inc.

Vega State Park: Grand Mesa, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

City of Aspen:  
Subcontractor for Arrowhead Trails, Inc.

City of Boulder OSMP, Royal Arch Trail, Colorado.  
Subcontractor for Arrowhead Trails, Inc.

Residential Retaining Wall, Colorado Springs, Colorado.

2000-2003 Completed Projects

Evans Canyon Trail Project, Reno, Nevada.  
Subcontractor for I.M.B.A.

Cheyenne Mountain State Park.  
Subcontractor for Arrowhead Trails, Inc.

Douglas County Open Space:  
Subcontractor for Arrowhead Trails, Inc.

Colorado Springs Stratton Open Space Chamberlain Trail:  
Subcontractor for Arrowhead Trails, Inc.

Pole Creek Preserve, Fraser, Co.  
Subcontractor for Arrowhead Trails, Inc.

Residential Retaining Wall, Colorado Springs, Colorado.