## The Journey Museum 2015 Community Investment Fund Presentation



Executive Director
Troy Kilpatrick

## 2013 Exhibit*

## MUSEUM ALLIANCE OF RAPID CITY, INC.

STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED DECEMBER 31, 2013

|  | Unrestricted |  | Temporarily Restricted |  | Permanently Restricted |  | Total |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Revenue and Support: |  |  |  |  |  |  |  |  |
| City Appropriations (Note 3) | \$ | 326,768 | \$ | - | \$ | - | \$ | 326,768 |
| Admissions, Memberships, and Events |  | 159,075 |  | - |  | - |  | 159,075 |
| Grant Revenue |  | 101,506 |  | - |  | - |  | 101,506 |
| Contributions |  | 60,750 |  | 10,204 |  | - |  | 70,954 |
| Store Revenue, Net of Cost of Goods |  |  |  |  |  |  |  |  |
| Sold of \$167,762 |  | 60,985 |  | - |  | - |  | 60,985 |
| Facility Rental Income |  | 34,122 |  | - |  | - |  | 34,122 |
| Collection Rentals |  | 24,500 |  | - |  | - |  | 24,500 |
| Other Income |  | 15,829 |  | - |  | - |  | 15,829 |
| Realized/Unrealized Gain on Investments (Note 9) |  | 1,507 |  | 4,824 |  | - |  | 6,331 |
| Net Investment Income (Note 9) |  | 30 |  | 2,302 |  | - |  | 2,332 |
| Net Assets Released from Restrictions |  | 9,858 |  | $(9,858)$ |  | - |  | - |
| Total Revenue and Support |  | 794,930 |  | 7,472 |  | - |  | 802,402 |
| Expenses (Note 4): |  |  |  |  |  |  |  |  |
| Salaries, Benefits, and Taxes (Note 6) |  | 431,787 |  | - |  | - |  | 431,787 |
| Utilities |  | 99,328 |  | - |  | - |  | 99,328 |
| Grant and Program Expenses |  | 99,213 |  | - |  | - |  | 99,213 |
| Advertising |  | 48,089 |  | - |  | - |  | 48,089 |
| Insurance |  | 34,662 |  | - |  | - |  | 34,662 |
| Other Expense (Note 5) |  | 25,941 |  | - |  | - |  | 25,941 |
| Depreciation |  | 25,729 |  | - |  | - |  | 25,729 |
| Repairs and Maintenance |  | 20,089 |  | - |  | - |  | 20,089 |
| Supplies |  | 19,793 |  | - |  | - |  | 19,793 |
| Contract Labor |  | 17,962 |  | - |  | - |  | 17,962 |
| Exhibition Costs |  | 13,411 |  | - |  | - |  | 13,411 |
| Bank Fees |  | 9,819 |  | - |  | - |  | 9,819 |
| Legal and Professional |  | 9,553 |  | - |  | - |  | 9,553 |
| Postage and Printing |  | 3,152 |  | - |  | - |  | 3,152 |
| Travel and Entertainment |  | 3,046 |  | - |  | - |  | 3,046 |
| Dues and Subscriptions |  | 2,624 |  | - |  | - |  | 2,624 |
| Security |  | 1,230 |  | - |  | - |  | 1,230 |
| Bad Debt Expense |  | 361 |  | - |  | - |  | 361 |
| Total Expenses |  | 865,789 |  | - |  | - |  | 865,789 |
| Change in Net Assets |  | $(70,859)$ |  | 7,472 |  | - |  | $(63,387)$ |
| Net Assets, Beginning of Year |  | 304,339 |  | 25,369 |  | 107,138 |  | 436,846 |
| $\underline{\text { Net Assets, End of Year }}$ | \$ | 233,480 | \$ | 32,841 | \$ | 107,138 | \$ | 373,459 |

The accompanying notes are an integral part of this statement.
*Complete audit performed by Ketel Thorstenson available as separate attachment.

## MUSEUM ALLIANCE OF RAPID CITY, INC.

## NOTES TO FINANCIAL STATEMENTS (CONTINUED)

 DECEMBER 31, 2013 AND 2012
## (1) Nature of Operations and Summary of Significant Accounting Policies (Concluded)

## m. Subsequent Events

The Organization has evaluated subsequent events through May 14, 2014, the date which the financial statements were available to be issued.

## (2) Line of Credit

During the year ended December 31, 2013, the Organization initiated a line of credit agreement with a local bank with maximum borrowings allowed of $\$ 25,000$ and secured by all assets of the Organization. The line of credit matures August 5, 2014 and has an interest rate of 5.5 percent ( 2.25 percentage points over the Wall Street Journal U.S. Prime Rate) with varying monthly payments depending on the amount borrowed. As of December 31, 2013, the balance of the line was $\mathbf{\$ - 0}$-. Management intends to renew the line of credit on the maturity date.

## (3) City Appropriations

The Organization receives a significant portion of its revenue from the City of Rapid City, South Dakota. The City appropriated $\$ \mathbf{3 2 6}, 768$ and $\$ 318,242$ for the years ended December 31, 2013 and 2012, respectively, for the payment of operating expenses. The Organization's financial condition would likely be impaired if this appropriation was reduced or eliminated. The City agreement for appropriation expires in 2032.

The Organization also has a rent-free lease agreement with the City of Rapid City for the land and building housing the museum operations. In return, the Organization has agreed to operate the museum for the benefit of the City. No contribution has been recorded in the accompanying financial statements for this lease agreement. The building is recorded as an asset of the City due to the component unit status of the Organization.

## (4) Functional Expenses

The Organization's functional expenses, based on management's estimates of the cost of providing various activities, consist of the following:

|  |  | $\mathbf{2 0 1 3}$ | 2012 |  |
| :--- | ---: | ---: | ---: | ---: |
| Program Expenses | $\mathbf{\$}$ | $\mathbf{6 9 3 , 6 6 3}$ | $\$$ | 740,700 |
| Administrative Expenses |  | $\mathbf{1 5 0 , 8 8 5}$ | 181,410 |  |
| Fundraising Expenses | $\mathbf{2 1 , 2 4 1}$ | 25,757 |  |  |
|  | $\mathbf{8 6 5 , 7 8 9}$ | $\$$ | 947,867 |  |

## (5) Operating Lease

The Organization leases a copier under a non-cancelable operating lease. Rent expense under the lease totaled $\$ 8,664$ and $\$ 722$ for the years ended December 31, 2013 and 2012, respectively. Future minimum lease payments under the terms of this non-cancelable operating lease are as follows for the years ending December 31:

| 2014 | $\$$ | 8,664 |
| :--- | :---: | ---: |
| 2015 |  | 8,664 |
| 2016 |  | 8,664 |
| 2017 |  | 8,664 |
| 2018 | $\$$ | 36,100 |

## 2014 Exhibit*

COMPARING 2014 TO 2013 through June - JOURNEY MUSEUM AND LEARNING CENTER

## KEY CATAGORIES - Museum YTD

* Total Income $+\$ 19,580$ or $5.54 \%$
* Salaries/Benefits $(\$ 23,803)$ or (12.5\%)
* Utilities $+\$ 4,339$ or $10.5 \%$
* Repairs $+\$ 2,392$ or $21 \%$
* Museum Total Expenses $+\$ 6.00$ or $.14 \%$ - Flat to year prior

KEY CATAGORIES - STORE YTD

* Store Salaries/Benefits $(\$ 5,735)$ or $(13.5 \%)$
* Net Operation $+\$ 2,481$ or $9.5 \%$


## COMBINED

*Compared to year prior financial totals improved $\$ 22,805$ or $28 \%$
*Gap to Breakeven $(\$ 59,332)$
*See supplemental attachments showing showing museum and store operations separated for more details.

MUS FAC The Journey Museum as of June 2014

|  | June 2014 | June 2013 | \% Diff | Jan. - June 14 | Jan. - June 13 | \% Diff | 2014 Budget | \% of Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ordinary Income/Expense |  |  |  |  |  |  |  |  |
| Income |  |  |  |  |  |  |  |  |
| Admission, Membership, \& Event | 24,668.80 | 22,609.18 | 9.11\% | 63,926.93 | 67,218.99 | -4.90\% | 170,099.34 | 37.58\% |
| Collections Rental | 1,000.00 | 1,000.00 | 0.00\% | 9,000.00 | 11,333.32 | -20.59\% | 12,000.00 | 75.00\% |
| Facility Rental | 2,890.16 | 2,387.06 | 21.08\% | 11,427.36 | 14,522.99 | -21.32\% | 38,800.00 | 29.45\% |
| Grants | 4,000.00 | 5,228.65 |  | 53,991.85 | 39,392.35 |  | 166,500.00 | 32.43\% |
| B.H. Corp |  |  |  |  |  |  |  |  |
| NASA Grant |  |  |  |  |  |  |  |  |
| Other Grants |  |  |  |  |  |  |  | \#DIV/0! |
| Other Grants |  |  |  |  |  |  |  |  |
| Contributions Income | 20,000.00 | 2,851.00 | 601.51\% | 60,493.86 | 33,162.63 | 82.42\% | 29,955.00 | 201.95\% |
| In-Kind 18,000. |  |  |  |  |  |  |  |  |
| Interest Income | 0.66 |  | \#DIV/0! | 5.22 | 1.31 | 298.47\% |  | \#DIV/0! |
| City Appropriation | 6,824.16 | 6,123.51 | 11.44\% | 62,330.47 | 58,427.02 | 6.68\% | 118,200.00 | 52.73\% |
| City Monthly Investment | 16,725.00 | 16,395.00 | 2.01\% | 108,950.00 | 115,059.00 | -5.31\% | 212,800.00 | 51.20\% |
| Fundraising Income | 620.00 | 489.00 | 26.79\% | 1,412.00 | 8,423.00 | -83.24\% | 48,000.03 | 2.94\% |
|  |  |  |  |  |  |  |  |  |
| Other Museum Income |  |  | \#DIV/0! | 1,743.02 | 6,160.08 | -71.70\% |  | \#DIV/0! |
| Total Income | 76,728.78 | 57,083.40 | 34.42\% | 373,280.71 | 353,700.69 | 5.54\% | 796,354.37 | 46.87\% |
| Gross Profit | 76,728.78 | 57,083.40 | 34.42\% | 373,280.71 | 353,700.69 | 5.54\% | 796,354.37 |  |


| Expenses |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Automobile Expenses | 66.72 | 258.63 |  | 308.86 | 2,093.32 |  | 4,020.00 |  |
| Reconciled Discrepencies |  |  |  |  | 40.43 |  |  |  |
| Salaries, Benefits \& Taxes | 28,622.61 | 32,005.83 | -10.57\% | 166,555.92 | 190,359.48 | -12.50\% | 279,400.00 | 59.61\% |
| Legal \& Accounting Fees |  | 1000.00 | -100.00\% | 8,421.50 | \$ 7,500.00 | 12.29\% | 9,253.25 | 91.01\% |
| Utilities | 8,157.24 | 6,948.39 | 209.41\% | 45,586.27 | 41,247.18 | 10.52\% | 106,295.60 | 42.89\% |
| Advertising | 3,314.55 | 2,636.40 | 188.01\% | 32,023.10 | 29,468.03 | 8.67\% | 74,499.96 | 42.98\% |
| Repair \& Maintenance | 2,601.66 | 1,150.84 | \#DIV/0! | 13,658.68 | 11,266.78 | 21.23\% | 54,516.04 | 25.05\% |
| Store Upgrades \& Repairs |  |  | \#DIV/0! |  |  | \#DIV/0! |  | \#DIV/0! |
| Interest Expense |  |  |  |  |  | \#DIV/0! |  |  |
| Museum Supplies | 1,806.23 | 1,512.58 | 19.41\% | 13,107.72 | 13,355.30 | -1.85\% | 39,326.00 | 33.33\% |
| Building Security | 228.00 | 545.95 | -58.24\% | 625.95 | 773.95 | -19.12\% | 1,500.00 | 41.73\% |
| Dues and Subscriptions | 43.50 | 112.50 | -61.33\% | 994.94 | 1,405.50 | -29.21\% | 2,620.00 | 37.97\% |
| Program/Community Involvement | 18,166.80 | 363.09 | 4903.39\% | 48,528.22 | 29,907.85 | 62.26\% | 3,250.00 | 1493.18\% |
| Total Grant Expenses |  |  |  |  |  |  | 101,296.00 |  |
| NSF Grant |  |  |  |  | 5,422.00 |  |  |  |
| NASA Grant |  | 12,399.94 | \#REF! | \$ 36,148.02 | 24,806.45 | 45.72\% |  | \#DIV/0! |
| Total Programs | \$ 1,548.20 | 424.18 | \#REF! | \$ 6,882.95 | 4,970.20 | 38.48\% | 8,300.00 |  |
| Uni-View |  |  |  |  |  |  |  |  |
| Insurance | 3,223.83 | 2,832.81 | 13.80\% | 17,419.77 | 16,262.69 | 7.11\% | 33,331.28 | 52.26\% |
| Other | -15.40 | -95.60 | -83.89\% | 171.43 | 66.50 | 157.79\% |  |  |
| Bad Debt |  |  | \#DIV/0! |  | 0.04 | -100.00\% |  | 0.00\% |
| Bank Charges | 509.54 | 316.05 | 61.22\% | 1,375.31 | 1,457.60 | -5.65\% | 4,550.00 | 30.23\% |
| Postage \& Printing |  | 49.99 | -100.00\% | 200.44 | 2,477.08 | -91.91\% | 2,405.00 | 8.33\% |
| Miscellaneous Expense | 72.68 | 36.14 | 101.11\% | 903.55 | 4,810.15 | -81.22\% | 7,995.00 |  |
| Exhibition Expense | 222.55 | 1,854.52 | -88.00\% | 2,573.23 | 6,341.30 | -59.42\% |  | \#DIV/0! |
|  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |
| Equipment Rent \& Storage |  |  | \#DIV/0! |  |  | \#DIV/0! |  | 0.00\% |
| Travel \& Conferences | 169.00 |  |  | 3,528.35 | 575.64 | 512.94\% | 1,355.00 | 260.39\% |
| Contingency Fund |  |  |  |  |  |  |  |  |
| Depreciation | 1,683.51 | 2,516.93 | -33.11\% | 10,101.06 | 15,101.58 | -33.11\% | 26,000.04 | 0.00\% |
| Total Expense | 70,421.22 | 66,869.17 | 5.31\% | 409,115.27 | 409,709.05 | -0.14\% | 759,913.17 | 53.84\% |
| et Ordinary Income | 6,307.56 | -9,785.77 | -164.46\% | $(35,834.56)$ | $(56,008.36)$ | -36.02\% | 36,441.20 |  |
| her Income/Expense |  |  |  |  |  |  |  |  |
| Other Income |  | 162.10 |  | 278.88 | 846.78 |  |  |  |
| Other Expense |  |  |  | 453.01 | -1171.29 |  |  |  |
| Other Expenses |  | -395.10 |  |  |  |  |  |  |
| Total Other Income Expense | 0.00 | -233.00 |  | (174.13) | -324.51 |  | 0.00 |  |
| et Other Income |  |  |  |  |  |  | 0.00 |  |
| et Income | \$ 6,307.56 | \$ (10,018.77) | -162.96\% | $(36,008.69)$ | \$ $(56,332.87)$ | -36.08\% | 36,441.20 |  |

STORE The Journey Museum as of June 2014

|  | June 2014 | June 2013 | \% Diff | Jan. - June 14 | Jan. - June 13 | \% Diff | 2014 Budget | \% of Budget |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Ordinary Income/Expense |  |  |  |  |  |  |  |  |
| Income |  |  |  |  |  |  |  |  |
| Store Revenue | 14,447.75 | 25,592.07 | -43.55\% | 31,497.31 | 63,505.76 | -50.40\% | 172,000.00 | 18.31\% |
| Total Income | 14,447.75 | 25,592.07 | -43.55\% | 31,497.31 | 63,505.76 | -50.40\% | 172,000.00 | 18.31\% |
| Cost of Goods Sold |  |  |  |  |  |  |  |  |
| Cost of Goods Sold | 3,956.10 | -237.36 | -1766.71\% | 9,231.88 | 34,605.61 | -73.32\% | 74,000.00 |  |
| Total COGS | 3,956.10 |  | \#DIV/0! | 9,231.88 | 34,605.61 | -73.32\% | 74,000.00 |  |
| Gross Profit | 10,491.65 | 25,829.43 | -59.38\% | 22,265.43 | 28,900.15 | -22.96\% | 98,000.00 |  |


| Expenses |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Reconciliation | -1.00 |  |  | -1.00 | 0.80 |  |  |  |
| Salaries, Benefits \& Taxes | 6,237.49 | 6,878.66 | -9.32\% | 36,841.35 | 42,578.83 | -13.47\% | 66,800.00 | 55.15\% |
| Legal \& Accounting Fees |  |  |  |  |  |  |  |  |
| Advertising | 75.00 | 868.67 | \#DIV/0! | 332.68 | 5,874.12 | -94.34\% | 8,100.00 | 4.11\% |
| Dues and Subscriptions | 43.50 | 112.50 |  | 43.50 | 112.50 |  |  |  |
| Repair \& Maintenance |  |  |  | 357.14 | 876.34 | -59.25\% |  |  |
| Store Expense | 92.79 | 553.99 | -83.25\% | 1,429.73 | 2,392.42 | -40.24\% | 6,450.00 | 22.17\% |
| Store Upgrade Costs |  |  |  | 3,861.57 |  |  |  |  |
| Display Expense | 20.00 |  |  | 507.10 | 7.00 |  |  |  |
| Other | 14.58 | -26.40 | -155.23\% | 143.12 | 56.83 | 151.84\% |  |  |
| Bad Debt |  |  | \#DIV/0! |  |  | \#DIV/0! |  | 0.00\% |
| Bank Charges | 526.23 | 359.23 | 46.49\% | 1,805.30 | 1,833.93 | -1.56\% | 4,550.00 | 39.68\% |
| Postage \& Printing |  |  | \#DIV/0! |  |  | \#DIV/0! | 2,405.00 | 0.00\% |
| Miscellaneous Expense |  |  | \#DIV/0! | 36.35 | 94.36 | -61.48\% | 151.00 |  |
| Exhibition Expense |  |  |  |  |  |  |  |  |
| Equipment Rent \& Storage |  |  | \#DIV/0! |  |  | \#DIV/0! |  | 0.00\% |
| Travel \& Conferences |  |  |  | 500.00 | 1,423.84 | -64.88\% | 1,500.00 | 33.33\% |
| Contingency Fund |  |  |  |  |  |  |  |  |
| Total Expense | 7,008.59 | 8,746.65 | -19.87\% | 45,856.84 | 55,250.97 | -17.00\% | 89,956.00 | 50.98\% |
| Net Ordinary Income | 3,483.06 | 17,082.78 | -79.61\% | $(23,591.41)$ | $(26,350.82)$ | -10.47\% | 8,044.00 |  |
| Other Income/Expense |  |  |  |  |  |  |  |  |
| Other Income |  |  |  | 21.50 |  |  |  |  |
| Other Expense |  | -150.00 |  | 71.53 | -371.43 |  |  |  |
| Other Expenses |  |  |  |  |  |  |  |  |
| Total Other Income Expense | 0.00 | -150.00 |  | 93.03 | -371.43 |  | 0.00 |  |
| Net Other Income |  | -150.00 |  |  |  |  | 0.00 |  |
| Net Income | \$ 3,483.06 | \$ 16,932.78 | -79.43\% | $(23,498.38)$ | \$ $(25,979.39)$ | -9.55\% | 8,044.00 |  |

## 2014 KEY INITIATIVES - JOURNEY MUSEUM AND LEARNING CENTER

*Closed Store end of 2013 - Re-opened in April 2014 with new approach and management. Store to deliver profitable contributions in Fiscal 2014.
*New Brand Building Marketing -

*Learning Forums - Educational Focus - Interactive opportunities
*Marketing Positions - Families and Inter-Generational Travel - Strong online investments
*New Website, Video Marketing, and Remarketing campaigns
*Admissions - YTD up 9\%
*Fall Programming being developed to provide Educational messaging on Saturdays to grow Community Attendance.
*Grants to support Education are being developed to help offset infrastructure support.
*Memberships Total - 413
*Friends Members - 50 (started in June 2013)
*Volunteers - 259
*Committed Team from Board of Directors, Staff and Volunteers

## 2015 Exhibit*

JOURNEY MUSEUM AND LEARNING CENTER - 2015 BUDGET REQUEST

City Appropriated - Journey Facility Appropriation

| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 18,000 | 18,000 | 17,500 | 15,000 | 14,000 | 10,000 | 10,000 | 10,000 | 10,000 | 12,500 | 10,000 | 10,000 | 165000 |
| City Investment = GL \#4606-Journey City Monthly Investment |  |  |  |  |  |  |  |  |  |  |  |  |
| Jan | Feb | Mar | Apr | May | Jun | Jul | Aug | Sep | Oct | Nov | Dec | Total |
| 18,000 | 18,000 | 17,500 | 15,000 | 14,000 | 10,000 | 10,000 | 10,000 | 10,000 | 12,000 | 11,000 | 11,000 | 166500 |


| COMPARING 2014 TO 2015 |  |  |  |
| :--- | ---: | ---: | :--- |
|  | $\mathbf{2 0 1 4}$ | $\mathbf{2 0 1 5}$ | Variance |
| Appropriation totals | 118,200 | 165,000 | $\$ 46,800$ |
|  |  |  |  |
| Investment totals | 212,800 | 166,500 | $(\$ 46,800)$ |

*2015 Request flat to 2014 amounts.

