Cultural Center Project Update

September 30, 2013

Partnership

- In July 2012, Makoce Waste began work on Sustainable Economic Development Roadmap
- Major focus area is the development, construction, and operations of a Cultural Center Complex in the Rapid City region.
- Makoce Waste integrated efforts with ATTA's planning and progress and is assisting with Project Development.

Cultural Complex

- Complex has both tourism and education elements
 - Culture center
 - 1000 seat Amphitheater
 - Tribal Village, Art and Artifact Museum
 - Equestrian Center
 - Restaurant
 - Gift Store
 - Hotel
 - Education facilities: Oral History Archive, Learning Center, Dormitories and Offices

Regional Impact

- The Cultural Center will add a major new attraction to the region
- Designed to draw at least 100,000 new visitors and retain another 400,000 in the region for an additional day by 2020.
- The Center will support more than 100 full time jobs, and at least 50 part time positions during the tourist season.

Cultural Center Planning and Development

- Conceptual design is complete pending final site selection and includes:
 - Facility requirements
 - Economic projections
 - Employment requirements.
- Project Team began exploration of alternative sites in Spring 2013.
- Site selection expected by October 31, 2013

Current Efforts

- Site Selection
 - Project Team expects final site selection decision by October 31, 2013
- Fundraising and Leveraging of existing funds
 - Investment Portfolio
 - Makoce Waste actively fundraising
 - Land Acquisition
 - Development Financing
 - Construction Financing

Revised Timeline

- Project Pre-Development: September 2013 August 2014
- Development: September 2014 August 2015
- Construction: September 2015
- Operations: May 2016

Project Predevelopment

- Site Selection
- Site Studies
 - Topography
 - Environmental Preliminary Assessment
 - Traffic Preliminary Assessment
- Update Site Master Plan, including architectural designs
- Land Acquisition

Project Development

- Phased Construction Timeline
- Energy Plan
- Civil Engineering
- Permitting
- Construction Budget
- Construction Financing

Construction

• Phased Construction timeline under development

Operations

- Opens May 1, 2016
 - Attract visitors at rate of 250,000/year by end of calendar year 2016
 - Attract visitors at rate of 350,,000/year by end of 2018
 - Attract visitors at rate of 500,000/year by end of 2020
- Workforce Development
 - 100 Jobs in 2016
 - Dormitories for performers, Cultural Historians, Staff
- Cultural and Educational Archive Established by 2017-2018