

**CITY OF RAPID CITY
TRAVEL REQUEST**

Person requesting travel Tom Johnson - Council President Department 101 - Mayor/Council

I hereby request permission to travel for the following purpose: (Give specific nature of business and interest of the City to justify cost involved.)

National League of Cities - Congress of Cities & Exposition
New Orleans, LA

List all other City employees, if any, making the trip for the same purpose: Malcom Chapman, Bob Hurlbut, Bill Okrepkie, & Lloyd LaCroix

Place of meeting or destination: New Orleans, LA

Date of meeting Nov. 13-17, 2007

Date trip to begin Nov. 12, 2007 Date trip will end Nov. 17 or 18, 2007

Method of transportation requested airline

Estimated transportation cost (\$560.60pp)	\$ <u>2803.00</u>
Meals (\$252pp)	<u>1260.00</u>
Lodging <u>6</u> days (\$280nt x 6 = \$1680pp)	<u>8400.00</u>
Other costs - description <u>Registration (\$375pp), Seminars (\$420pp), Arpt Pkg (\$49pp), Shuttle (\$20pp)</u>	<u>4320.00</u>
Total estimated cost of trip	\$ <u><u>16783.00</u></u>

Signed _____ Date _____ Date _____
(person requesting travel) (Department Head)

When the cost of the trip will exceed \$500, per employee, this section must be signed.

In accordance with the provisions of Rapid City ordinances and travel regulations, consent is hereby given for travel as requested in the foregoing application. Maximum cost of trip authorized is \$ _____

Approved: _____ Date _____
Mayor

When the cost of the trip will exceed \$1,500, per event, Council approval is required.

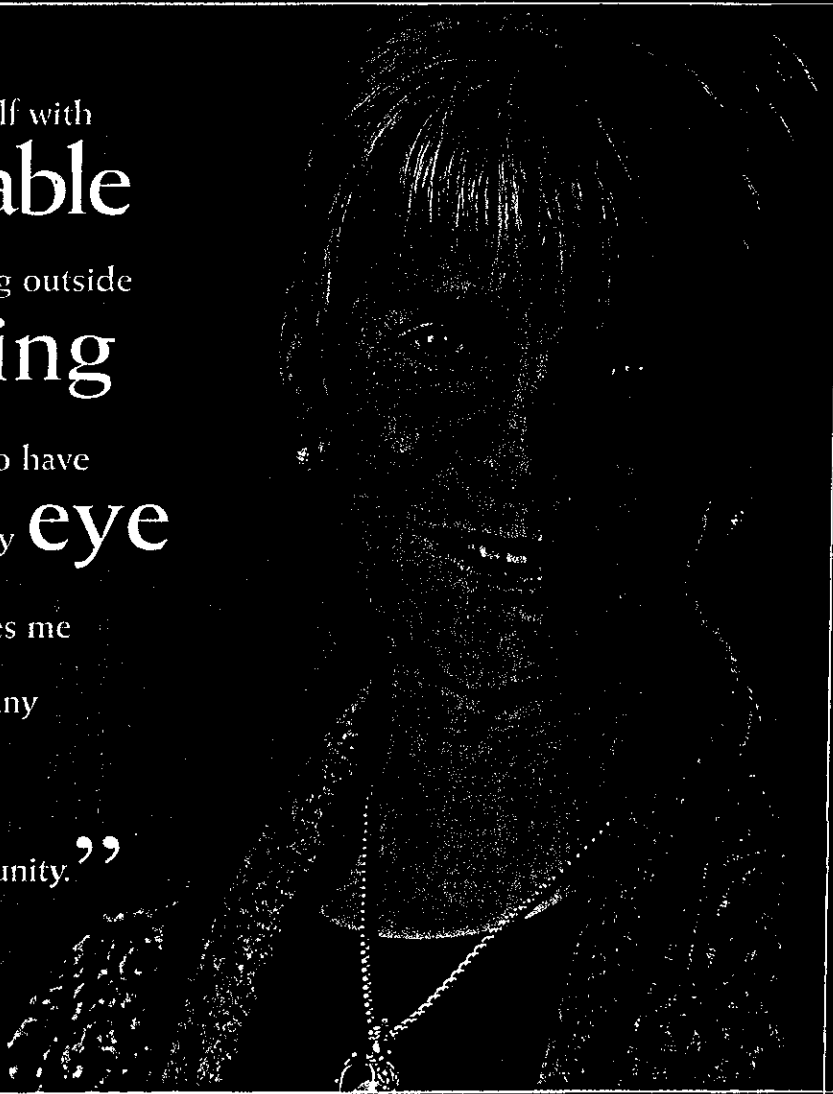
Approved by Common Council on _____ (Date)

White copy - Mayor

Yellow copy - Finance

Gold copy - Department copy

“I like to surround myself with
knowledgeable
people. I find that getting outside
my community and **talking**
to people who have
similar problems is really **eye**
opening. It gives me
a new perspective and many
new ideas
to share with my community.”



Carolyn Comitta, Council Member, West Chester, Pennsylvania

National League of Cities Congress of Cities & Exposition
New Orleans, Louisiana • November 13-17, 2007



**CONGRESS OF CITIES
& EXPOSITION**
solutions for moving communities forward



“I go to the **Congress of Cities** every year so that I can **learn** how to **serve my community** better.”

Audwin Samuel, Council Member, Beaumont, Texas

Get the Solutions You Need to Move Your Community Forward

Join council member Audwin Samuel and thousands of government representatives and decision-makers at the **2007 Congress of Cities & Exposition in New Orleans**. You will have much to gain from this year's event, including—

- Proven ideas, reliable sources, and valuable contacts that can benefit every area of municipal management.
- The big-picture perspective on

dozens of the most critical issues facing U.S. cities and towns.

- An exhibit floor with hundreds of products and services to support all aspects of municipal operations.
- The support and camaraderie of people who love their communities as much as you do.

Mark your calendars and plan to attend! For more information or to register, visit www.nlc.org.

National League of Cities



NLC Congress of Cities Conference Registration and Housing Form
84th Congress of Cities & Exposition November 13 – 17, 2007

Ernest N. Morial Convention Center, New Orleans, LA

For Faster Registration and Housing Reservation, Register Online at <http://www.nlc.org>

Hotel Reservations: You must be registered for the Conference to reserve a hotel room. To guarantee your room, all hotels require one night's deposit plus 13% tax plus a \$1-3 occupancy fee per room per night (depending on hotel), 14 days prior to your arrival. This is required even if you plan to arrive before 6:00 p.m. If accommodations are not guaranteed 14 days in advance, the reservation will be canceled.
 Please make my hotel reservation as indicated below.
 I do not require hotel accommodations at any of the hotels listed below.
 Please contact me regarding suite information.

No housing or registration will be processed without accompanying payment in full.

Are you a newly elected official? _____ Size of city? _____

Name _____ Gender _____

Title _____

City/Organization _____

Mailing Address _____

City _____ State _____ Zip _____

Phone _____ Fax _____

Email _____

Registrant's Email _____

Room Dates: Arrival Date: ____/____/____ Departure Date: ____/____/____

Room Type: Single (1 person/1 bed) Smoking
 Double (2 people/1 bed) Non-Smoking
 Double/Double (2 people/2 beds)

Room types cannot be guaranteed but Hotels will attempt to accommodate all requests.

Sharing My Room With (for Hotel Check in Purpose): _____

Special Housing Request (e.g., wheelchair accessible rooms, etc.):
 If you have special housing or transportation needs, please contact NLC Meeting Services.

Hotel Choices: Indicate your first-choice hotel with the number "1". Number the other hotels from "2" to "5" in order of preference. The hotel listing appears in the order of the hotel map numbers. Hilton Riverside is the headquarters hotel.

These Discounted Rates are only available until June 18, 2007.

Special Conference Rates

5	First-Time Attendee	\$365	\$ _____
Registration Fees: Early Early Bird			
1	NLC Member City	\$375	\$ _____
2	Associate Member	\$375	\$ _____
3	SML Member City	\$385	\$ _____
4	Non-Member/Other	\$405	\$ _____

	Sgl/Dbt		Sgl/Dbt
___ Chateau Sonesta	\$174/\$174	___ Loews Hotel	\$229/\$229
___ Courtyard by Marriott Conv Ctr	\$189/\$189	___ Marriott Conv Ctr.	\$229/\$229
___ Doubletree	\$179/\$179	___ New Orleans Marriott	\$200/\$200
___ Embassy Suites	\$219/\$219	___ Renaissance Arts	\$220/\$220
___ Hampton Inn & Suites Conv Ctr	\$189/\$189	___ Residence Inn	\$199/\$199
___ Hilton Garden Inn	\$189/\$189	___ Royal Sonesta	\$199/\$199
___ Hilton Riverside Classic Room	\$221/\$221	___ Sheraton Std Room	\$205/\$205
___ Hilton Riverside Deluxe Room	\$241/\$241	___ Sheraton Club Room	\$235/\$235
___ Holiday Inn Select	\$189/\$189	___ Springhill Suites Conv Ctr	\$189/\$189
___ JW Marriott	\$225/\$225	___ Wyndham Canal Place	\$199/\$199

Hotel Deposit Information: All major credit cards with expiration date of 11/07 or later are accepted at the conference hotels. All checks, government purchase orders, vouchers or claims must be submitted to the hotel with your Reg ID number at least 4 WEEKS (October 15, 2007) prior to arrival, and are subject to hotel approval.

Registration Fee Payment Information
 Charge my REGISTRATION FEES to VISA, MasterCard or AmEx listed below
 Check for REGISTRATION FEES made payable to National League of Cities
 Purchase Order for REGISTRATION FEES - copy must be enclosed & payment must be received by October 26, 2007.

Hotel Deposit Payment Information
 Charge my HOTEL DEPOSIT to the credit card listed below.
 Check for HOTEL DEPOSIT. Please submit to hotel address noted on NLC Meeting Services' confirmation 4 WEEKS prior to arrival - subject to hotel approval.
 Purchase Order for HOTEL DEPOSIT. Please submit to hotel address noted on NLC Meeting Services' confirmation 4 WEEKS prior to arrival - subject to hotel approval.

Credit Card Authorization: NLC Meeting services is authorized to use the card below to pay all applicable registration fees and guarantee my hotel reservation. I understand that one night's room charge will be forfeited if I fail to show up for my assigned housing on the confirmed arrival date unless I have canceled my reservation with the hotel at least 72 hours in advance. I understand that if I do not show at the hotel on my confirmed arrival date, my reservation will not be reinstated for remainder of the stay unless I instruct the hotel to reinstate my reservation. Reinstated reservations are subject to hotel's availability.

Visa/MasterCard/AmEx Number _____ Exp. Date _____

Card Holder Name _____

Card Holder Signature _____

Additional Credit Card Authorization: For hotel deposit only if different than the credit card number listed above. (Expiration date must be 11/07 or later, per hotel requirement.)

Credit Card Number _____ Exp. Date _____

Card Holder Name _____

Card Holder Signature _____

To be eligible for the Early Early Bird Fee Registration forms must by Postmarked by June 18, 2007.

Constituency Group 2008 Combined Dues and Special Event Fees
 To REGISTER, see codes and fees listed on the Main Conference Page at www.nlc.org. You must be registered for the conference in order to attend.

APAMO Dues/Activities	Code: _____	\$ _____
GLBLO Activity Fee	Code: _____	\$ _____
HELO Dues/Activities	Code: _____	\$ _____
HELO Activity Fee (nonmember only)	Code: _____	\$ _____
NBC-LEO Dues/Activities	Code: _____	\$ _____
NBC-LEO Membership Luncheon Event (nonmember only)	Code: _____	\$ _____
WIMG Dues/Luncheon	Code: _____	\$ _____
WIMG Taste of Indy Luncheon (nonmember only)	Code: _____	\$ _____
WIMG Welcome Reception (members & nonmembers)	Code: _____	\$ _____

TOTAL REGISTRATION FEE: \$ _____

Please note additional information regarding the conference with the option to register for Leadership Training Institute seminars, spouse/guest programs, etc. will follow this summer once plans for these events have been finalized.

Registration Cancellation Policy:
 All requests must be received in writing, postmarked by October 20, 2007, and are subject to a \$50 cancellation fee. No partial refunds will be made if you decide not to attend particular functions. No registrations or cancellations will be accepted by telephone. No cancellations will be accepted after October 20, 2007.

Return Conference Registration and Housing Form to:
 Fax: 703-631-6288 (Credit Card and Purchase Orders Only – No Checks)
 Mail: NLC Registration & Housing Services, c/o J. Spargo & Associates, Inc.
 11208 Waples Mill Road, Suite 112, Fairfax, VA 22030

FOR MORE INFORMATION
 Phone: 888-319-3864 or 703-449-6418
 e-mail: nlcregandhousing@jspargo.com

★ LEADERSHIP TRAINING INSTITUTE SEMINARS

CONGRESS OF CITIES CONFERENCE

November 13-14, 2007 - New Orleans, Louisiana

FULL-DAY SEMINARS

Tuesday, November 13, 2007

L01 - The Six Essential Tools of Public Service

9:00 am - 5:00 pm
Registration Fee: \$165

Competency: Cornerstone

Elected and appointed officials have vast duties to perform, pressures to satisfy, and desired results to attain. Is there a growing crisis in constituency confidence or a lack of trust? Successful leaders master identifiable traits while using essential tools that have proven to be effective and successful... manage change, recognize and manage conflict; actively listen and communicate effectively; manage time effectively, implement a code of ethics, and make a commitment to situational leadership.

Instructor:

Dr. Eddie Holloway, President, Holloway and Associates, Hattiesburg, MS

L02 - Building Public Private Partnerships

9:00 am - 5:00 pm
Registration Fee: \$165

Competency: Collaborator

One of the most common questions that a city has when launching a new campaign is "Who's going to pay for it?" Look at a broad outline of various funding models including examples of cities that have successfully used them for their own new initiatives. Learn the specifics of a Public Private Partnership (PPP) model including who to include in the partnership, how to approach corporate partners, essential organizations, the division of power, troubleshooting and management of the partnership. Explore examples of successful various PPP's. Learn ways in which a unified campaign can help all of the stakeholders save money down the road. Engage in small groups, charged with the task of selecting the funding model most suitable for your city's situation and identifying vital partners with whom to work.

Instructor:

Richard Normant, Executive Director, NCPPP, National Council for Public Private Partnerships, Washington, DC

L03 - M.E.E.T. on Common Ground: Speaking up for Respect in your City

9:00 am - 5:00 pm
Registration Fee: \$165

Competency: Communicator

Local leaders can contribute to an exciting, positive community council that promotes personal responsibility and respect in your city. Unlike programs that focus on high level strategic theories, learn and explore a unique 'ground zero' approach. Gain practical skills that you can use to create a respectful and inclusive community. It takes people with a common understanding, skills, goals and a willingness to meet on common ground to create an environment that everyone wants to live in.

Instructor:

Dr. Todd Arwood, Principal & CEO, Todd Arwood Performance Partners, Louisville, KY

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MORNING SEMINARS

Tuesday, November 13, 2007

L04 - Leading with the Brain in Mind

9:00 am - 12:00 Noon

Registration Fee: \$105

Competency: Cornerstone

Learn how to be able to form more creative and productive teams for problem solving and decision-making. Discover how to raise your personal productivity and improve your management of change. Learn how to use a unique approach to uncover your personal strengths and improve your public policy deliberations, decision-making and communication skills. Broaden your understanding of the processes for how we think and behave, and its influence on your leadership. Learn how to build consensus with diverse constituents and points of view. Engage in a fun, fast-paced, learning program that values your own uniqueness as you grow your appreciation and work as a leader and public servant.

Instructor:

Harold Suire, CEO, ERI Services, Inc., Baton Rouge, LA

L05 - Can Small Towns Be Cool?

9:00 am - 12:00 Noon

Registration Fee: \$105

Competency: Catalyst

'Cool Cities' has increasingly become a buzzword among both community and economic development practitioners. Are small cities in pursuit of the creative class? The struggles and successes of larger cities are oftentimes amplified in smaller communities. Smaller communities bring residents together through commerce, education, and a sense of personal identity. Even big cities try to tap the power of small communities and the value and sense of place that small cities offer. After nearly two years of research that includes site-visits and work in more than 250 communities in 10 states, discover the results and best practices that will resonate with small community leaders. Exciting results that will make you say, "Why didn't I think of that?" Learn the core values that youth and residents seek in a community as a future place to live, work, and play. Learn trends and opportunities that can impact the future of your community.

Instructor:

David Ivan, Community and Economic Development Specialist, Michigan State University, St. Johns, MI

L06 - Achieving Community Goals with Effective Public Purchasing

Registration Fee: \$105

9:00 am - 12:00 Noon

Competency: Competent Practitioner

Government procurement is a significant part of every municipal budget and controls over 20% of the Gross Domestic Product in a national aggregate. Learn the value of the professional procurement process as a means to achieve strategic goals while maintaining the integrity of government and the well-being of the community. Learn how to make more informed decisions concerning the implementation of strategic goals and objectives through a community's purchasing process. Learn how to better leverage your

cities purchasing power to create better, stronger and healthier communities.

Instructor:

Michael Bevis, JD, CPPO, C.P.M., CPMP,
Chief Procurement Officer, City of Naperville, IL

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AFTERNOON SEMINARS

Tuesday, November 13, 2007

L07 - Ethics and Integrity... for the Other Guy

1:30 pm - 5:00 pm

Registration Fee: \$105

Competency: Cornerstone

New ethical challenges present themselves every day. Public leaders are required to understand and make decisions regarding issues that may never have been heard of just a few years ago. Ethical dilemmas require a higher order of complex thinking and interpersonal awareness to balance competing new ethical challenges. How do public leaders deal with personal ethical dilemmas? Just say you don't have any? How do leaders help colleagues face questions of ethics? How should public leaders guide their community when ethical problems arise for the other guy? Learn how to clarify your priorities when competing priorities arise. Create a clear alignment between your beliefs, language and actions. Gain a better understanding of the four universal moral principles and how to incorporate them into your leadership style.

Instructor:

Donna Zajonc, Former member of the Oregon Legislature and Co-Founder, Bainbridge Leadership Center, Bainbridge Island, WA

L08 - Leadership in a Diverse Community

1:30 pm - 5:00 pm

Registration Fee: \$105

Competency: Collaborator

Expand your awareness of the factors that influence human perceptions and examine how those perceptions influence behavior and actions when interacting with people who are different - ethnicity, gender, age, culture, race, religion, abilities and disabilities. Examine the perceptions of various styles used to communicate thoughts, ideas and opinions, and their impact. Examine the factors that influence the quality of varied leadership and human interactions, both politically and personally. Learn how to control the negative impact of personal biases and prejudices. Develop your leadership awareness and the skills necessary for enhancing win-win human interactions and interdependent relationships in a diverse community.

Instructor:

Claude Hurst, President, C. H. Hurst Associates, Inc., Miami, Florida

L09 - Effectively Handling the Media Beyond Thirty Seconds of Fame

1:30 pm - 5:00 pm

Registration Fee: \$105

Competency: Communicator

Effective city leaders understand the 'ins and outs' of dealing with the media in order to maintain a unified message for yourself and

your community. Learn how to present yourself through body language, appearance and tone... in effect. How you look, How you sound, and What you say. Learn how to develop concise content and improve clarity and confidence in your media relationship.

Instructor:

Carolyn Sawyer, President/CEO, Tom Sawyer Company, Columbia, SC

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FULL-DAY SEMINARS

Wednesday, November 14, 2007

L10 - Leadership Power and Spirit

9:00 am - 5:00 pm

Registration Fee: \$165

Competency: Cornerstone

Successful leaders of the 21st century have to identify and make sense of complex situations before taking appropriate action. Explore the four leadership lenses that will provide you a clear view and sharper focus on the difficult challenges that face your community. Gain a more in-depth knowledge of your own strengths and vulnerability. Understanding the dynamics of complex situations, as well as, allowing leaders to engage appropriate skills, provides the opportunity for sound decisions and effective action. Engage in a dynamic program as you examine the value of both cognitive and behavioral complexity challenges while using diverse cognitive leadership lenses or frames. Renew your enthusiasm, power and spirit for leadership in your community.

Instructor:

Dr. Neil Katz, Director of Organizational Training and Development, Executive Education, Maxwell School of Citizenship and Public Affairs, Syracuse University, Syracuse, NY

L11 - Community Vision for Great Cities: Making your City Successful

9:00 am - 5:00 pm

Registration Fee: \$165

Competency: Catalyst

Examine where your community is headed and the process that will be used to get there. Define the meaning of vision along with the issues and goals for your community as you identify the key stakeholders and resources involved. Engage in a review of your community as you solicit ideas and identify key elements for moving your community into action and in the direction that you know is crucial for its future. Examine a consensus-building process that can range from simple and short to more complex, longer-term designs and plan for your home community. Your city's future is determined by how you confront the realities of today. Understand how leaders take charge of their city's future and create a future that you envision. Learn to embrace the challenges and opportunities facing your city to make your community vision a reality. Learn from successful cities and their "Best Practices" where leaders have been successful in setting their vision for a great city.

Instructor:

Lyle Sumek, President, Lyle Sumek Associates, Inc., Heathrow, FL

L12 - Public Leaders as Collaborators and Conveners: Creating Powerful Partnerships

9:00 am - 5:00 pm
Registration Fee: \$165
Competency: Collaborator

Successful community leaders must acquire a variety of collaborative and convening skills to work with the complex and often chaotic issues facing you. Learn the four stages of public leadership; gain insights into when and how to apply effective collaboration and convening skills. Assess your own personal leadership point of view and gain insights into your public leadership philosophies, motivations, and abilities. Learn the essential roles of collaboration and convening, as well as how to apply these roles to an action planning tool for creating powerful partnerships for achieving results.

Instructor:

Donna Zajonc and David Womeldorff, Co-Founders, Bainbridge Leadership Center, Bainbridge Island, WA

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MORNING SEMINARS

Wednesday, November 14, 2007

L13 - Time Management Skills for Effective Leadership

9:00 am - 12:00 Noon
Registration Fee: \$105
Competency: Cornerstone

Learn techniques for managing time so you can become a more effective leader and still have time for family, friends, and relaxation. You can stay up later and get up earlier, but the bottom line is there are still only 24 hours in a day. Learn to recognize your priorities as a leader and how to more effectively manage your time. Discover how to lead a balanced and less stressful life by knowing how to say yes, and how to tactfully say no without alienating or team members, colleagues, constituents, family or friends. Learn the steps to take to determine your priorities, vision, and responsibilities for a particular task or job. Better understand how to manage stress and gain the tools necessary to develop a personal time management plan.

Instructor:

Marlene A. Pontrelli, Esq., Attorney, Mariscal Weeks McIntyre & Friedlander, P.A., Phoenix, AZ

L14 - Community Branding: Whose Job Is It?

9:00 am - 12:00 Noon
Registration Fee: \$105
Competency: Catalyst

Learn how to help guide your community to its preferred future through a community branding initiative that marshals the resources of your community to their best use. Understand brand marketing, what it is, and its value and unique application to communities. Learn the skills and steps necessary to make your community unique. Learn from case-studies and explore the development of strategic branding applications for your community. An effective community brand requires a leader who can balance the need to build collaborative partnerships with the need for a strategic message.

Instructor:

Don McEachern, CEO, North Star Destination Strategies, Nashville, TN

L15 - Intergenerational Communication: Tools for Communicating with Your Constituents

9:00 am - 12:00 Noon
Registration Fee: \$105
Competency: Communicator

Can communications become more difficult? In all likelihood, your community includes five generations with different values, beliefs, and priorities, along with a different 'set of words' to communicate. In addition, each generation holds a different 'view of the world' and their 'place in history.' Successful leaders understand that each individual is different and there is no 'one fits all solution' when working with people. Broaden your understanding of the key traits that make each generation unique. Develop a better understanding of why people react the way they do to a given situation. Engage in a practical program that will build your set of tools for improved communications and learn which communication tools work best with each generation.

Instructor:

Kathy Condon, Executive Coach and Trainer, KC Solutions, Vancouver, WA

L16 - Performance Budgeting in Government

9:00 am - 12:00 Noon
Registration Fee: \$105
Competency: Competent Practitioner

When faced with budget gaps, the most common solution is to focus on how to cut 10 or 15 percent from an already "tight" budget. Across-the-board cuts are a too frequent occurrence that doesn't distinguish what is working from what is not. Learn how to start with a set of results that matter to citizens and to allocate available dollars to each of those results. In eras of budget constraint or surplus, there are new strategies that have proven to be an effective tool for local leaders.

Instructor:

Lloyd Blanchard, Executive Assistant to the Chancellor, Associate Professor, Louisiana State University, Baton Rouge, LA

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AFTERNOON SEMINARS

Wednesday, November 14, 2007

L17 - Contemporary Trends in Local Government

1:30 pm - 5:00 pm
Registration Fee: \$105
Competency: Catalyst

How do we use the techniques of modernization to build unique communities? Two trends dominate the work of local government officials—modernizing the organization and citizen engagement. These are independent, world wide trends that must be bridged in order to create, maintain, and preserve communities with identity. On the one hand, the modernization trend creates homogeneity; on the other hand, the engagement trend seeks identity. Effective local government officials increasingly find themselves in the role of "bridging" the trends create. Examine the trends and the skills that the bridge building role requires.

Instructor:

John Nailbandian, Chair, Dept. of Public Administration, University of Kansas, Lawrence, Kansas

L18 - Conflict Management

1:30 pm - 5:00 pm
Registration Fee: \$105
Competency: Collaborator

Recognize the essential role that conflict plays in life and learn to respect and actively manage conflict related to personal hot buttons. Utilize a self-assessment tool to identify areas that are ripe for personal and interpersonal conflict. Learn critical skills for resolving conflict with others, understand the principle of flexible response to conflict situations; learn to understand and use a proven method for analysis of conflict and a more productive response. Learn how to build the most effective techniques for addressing conflict within group dynamics and in your role as a member of city council.

Instructor:

Steven B. Montague, Trainer, Southlake, TX

L19 - Perfecting Your Message: A Guide for Elected Officials

1:30 pm - 5:00 pm
Registration Fee: \$105
Competency: Communicator

Effective city leaders understand the 'ins and outs' of dealing with the media in order to maintain a unified message for yourself and your community. Learn how to present yourself through body language, appearance and tone... in effect: how you look, how you sound, and what you say. Learn how to develop concise content and improve clarity and confidence in your media relationship.

Instructor:

Carolyn Sawyer, President/CEO, Tom Sawyer Company, Columbia, SC

L20 - Local Economic Development: The Good, Bad, and Ugly

1:30 - 5:00 pm
Registration Fee: \$105
Competency: Competent Practitioner

Officials lead with their vision of city renewal. However, they often find themselves in a conundrum over whether the public benefits promoted are worth the long-term tax breaks that the private development partners demand. What's a city official to do? Know how to address the technical problem by learning the tools to discern the good from bad proposals. Understand the economic dynamics in three urban markets—housing, labor, and education. Learn how these are inextricably linked, creating the ugly blighted conditions that are targeted by good economic development policy.

Instructor:

Lloyd Blanchard, Executive Assistant to the Chancellor, Associate Professor, Louisiana State University, Baton Rouge, LA

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★ LEADERSHIP LUNCHEON ★ Wednesday, November 14, 2007

L21 - Leadership Luncheon

12:00 noon - 1:30 pm
Registration Fee: \$40

Platinum, Gold, Silver and Bronze Certificate level recipients will be recognized. A time to network with colleagues and an opportunity to support your fellow seminar participants' training activities and leadership work.

Facilitator:

Doug Echols, Chair, Leadership Training Council, Mayor, Rock Hill, SC

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CERTIFICATE OF ACHIEVEMENT IN LEADERSHIP

program... allows local elected officials to organize their professional development around critical skills necessary for effective leadership. The program is built around five core leadership competencies for local elected officials, with each Leadership Training Institute Seminar addressing one of the following competency areas...

- (1) Cornerstone;
- (2) Competent Practitioner;
- (3) Communicator;
- (4) Collaborator;
- (5) Catalyst.

To obtain more information or enroll in the Certificate of Achievement in Leadership program, contact the Leadership Training Institute hotline at (202) 626-3170.