Solid Waste Collection Fund Balance

Year	Required Fund Balance (15% of Annual Operating Expense & Annual Landfill Charge)	2007 Projected Fund Balance	Actual Fund Balance with 8% rate reduction	Actual Fund Balance with 8% rate reduction (less Capital Outlay Balance)
2006	$300,000.00	$161,569.00	$161,569.00	
2007	$305,625.00	$128,737.00	$39,961.00	
2008	$313,893.00	$293,082.00	-$43,081.00	
2009	$322,455.00	$644,445.00	$1,183,548.00	
2010	$331,320.00	$835,085.00	$1,751,478.00	
2011	$340,513.00	$1,012,616.00	$1,997,869.00	
2012	$350,043.00	$1,175,478.00	$2,300,000.00	
2013	$431,356.00	$1,414,671.00	$2,273,295.00	$643,295.00
2014	$438,446.00	$1,735,884.00	$2,619,319.00	$721,319.00
2015	$445,750.00	$1,879,793.00	$2,916,654.00	$731,654.00
2016	$453,272.00	$2,383,640.00	$3,163,839.00	$672,839.00
2017	$461,021.00	$413,888.00	$817,939.00	$651,939.00
2018	$469,001.00		$990,662.00	$669,662.00
2019	$477,221.00		$1,403,767.00	$726,767.00

* Assumes a 3% annual rate increase starting in 2017

PW082812-39

FY 2013 Solid Waste Collection

0612	Fund	2011	2012	2013	Increase	
7101	Cost Center	Actual	Approved Budget	Dept Requested Budget	(Decrease) Over 12	%
4100	Salary and Wages					
4110	Salary and Wages	511,036.56	522,921	555,608	32,687	6.3%
4111	Overtime Wages	65,944.91	70,000	72,000	2,000	2.9%
4114	FTO/Uniform/Tool/Class IV				-	0.0%
4118	Temporary Wages	31,045.56	32,000	40,000	8,000	25.0%
4119	Temporary Overtime	88.85	700	500	(200)	-28.6%
4100	**Salary and Wages**	608,115.88	625,621	668,108	42,487	6.8%
# of Regular Benefited Employees			14.33			
4110	Benefits					
4120	Social Security	36,713.51	38,789	41,423	2,634	6.8%
4121	Medicare	8,586.27	9,072	9,688	616	6.8%
4130	Retirement	34,311.66	29,108	31,375	2,267	7.8%
4131	Section 125 Admin	29.25	25	25	-	0.0%
4140	Workers Comp	22,568.00	21,959	23,000	1,041	4.7%
4150	Group Health Insurance	83,720.12	84,500	85,000	500	0.6%
4153	Dental Insurance				-	0.0%
4155	Group Life Insurance	636.94	650	750	100	15.4%
4160	Work Study				-	0.0%
4170	Unemployment Insurance		680	750	70	10.3%
4110	**Benefits**	186,565.75	184,783	192,010	7,227	3.9%
4210	Insurance					
4211	General & Auto Liability	12,767.88	16,059	16,000	(59)	-0.4%
4212	Boiler Coverage				-	0.0%
4213	Fire & Ext Coverage				-	0.0%
4214	Other Insurance				-	0.0%
4210	**Insurance**	12,767.88	16,059	16,000	(59)	-0.4%
4220	Professional Services					
4221	Legal Services		500	500	-	0.0%
4222	Audit Services			500	500	0.0%
4223	Consultant Services			50,000	50,000	0.0%
4224	Bond Agent Services				-	0.0%
4225	Other Prof Services	16,954.36	19,000	20,000	1,000	5.3%
4227	Event Promotion				-	0.0%
4228	Educational Loan				-	0.0%
4229	Marketing		20,000	20,000	-	0.0%
4220	**Professional Services**	16,954.36	39,500	91,000	51,500	130.4%

4230		Publications				
	4230	Publishing	255.33	2,000	1,500	(500)	-25.0%
4230		**Publications**	255.33	2,000	1,500	(500)	-25.0%
4240		Rentals				
	4241	Vehicle Rental				-	0.0%
	4242	Structural Rentals				-	0.0%
	4243	Machinery Rentals		750	1,000	250	33.3%
	4244	Lease/Purchase				-	0.0%
	4246	Other Rentals		250	250	-	0.0%
4240		**Rentals**	0.00	1,000	1,250	250	25.0%
4250		Repairs & Maintenance				
	4251	Repair-Roll Stock	78,455.59	110,000	115,000	5,000	4.5%
	4252	Repair-Structures	1,509.86	2,500	2,500	-	0.0%
	4253	Repair-Equipment	5,493.32	8,000	10,000	2,000	25.0%
	4254	Repair-Streets/Curbs/Sid		5,000	5,000	-	0.0%
	4255	Repair-Water & Sewer	(279.22)	500	500	-	0.0%
	4257	Repair-Electrical	41.24	500	500	-	0.0%
	4259	Miscellaneous	95.61			-	0.0%
4250		**Repairs & maintenance**	85,316.40	126,500	133,500	7,000	5.5%
4260		Supplies & Materials				
	4261	Office Supplies	2,759.08	2,500	3,000	500	20.0%
	4262	Gasoline, Oil, Fuel	272,369.38	250,000	300,000	50,000	20.0%
	4263	Clothing, Food	2,787.60	2,500	3,000	500	20.0%
	4264	Janitor & Chemical	1,062.73	2,500	2,000	(500)	-20.0%
	4265	Minor Tools	131.04	1,000	1,000	-	0.0%
	4266	Agricultural Supply		250	250	-	0.0%
	4267	Tires	35,632.28	35,000	37,500	2,500	7.1%
	4268	Top Dressing				-	0.0%
	4269	Misc Supplies & Mat	88,771.01	51,000	75,500	24,500	48.0%
4260		**Supplies & Materials**	403,513.12	344,750	422,250	77,500	22.5%
4270		Travel & Training				
	4270	Travel & Training	507.89	2,000	2,500	500	25.0%
	4271	Promotional Travel				-	0.0%
	4272	Personal Vehicle Allowance				-	0.0%
	4273	Travel-Mayor's Office				-	0.0%
4270		**Travel & Training**	507.89	2,000	2,500	500	25.0%
4280		Utilities				
	4281	Telephone-Local	2,778.52	5,200	3,500	(1,700)	-32.7%
	4282	Natural Gas	1,395.80	2,500	1,500	(1,000)	-40.0%
	4283	Electricity	3,711.90	6,300	6,500	200	3.2%
	4284	Water		2,400	2,400	-	0.0%
	4285	Propane, Hfuel, Foil				-	0.0%

	4286	Energy-Other Departments				-	0.0%
4280		**Utilities**	7,886.22	16,400	13,900	(2,500)	-15.2%
4290		Miscellaneous					
	4291	Elections				-	0.0%
	4292	Dues	319.37	750	600	(150)	-20.0%
	4293	Subscriptions		50	75	25	50.0%
	4294	Other Misc Expenses				-	0.0%
	4295	Computers & Software	298.04	2,500	2,500	-	0.0%
	4296	Office Equipment	697.21	500	500	-	0.0%
	4297	Ambulance Disposables/Meds				-	0.0%
	4298	Canine Unit				-	0.0%
4290		**Miscellaneous**	1,314.62	3,800	3,675	(125)	-3.3%
4300		Capital Outlay					
	4350	Furniture & Minor Equip				-	0.0%
	4360	Machinery & Auto Equip	152,222.50	200,000	420,000	220,000	110.0%
	4390	Other Capital Outlay		450,000		(450,000)	-100.0%
4300		**Capital Outlay**	152,222.50	650,000	420,000	(230,000)	-35.4%
4400		Debt Service					
	4410	Principal	275,412.70	285,686	296,342	10,656	3.7%
	4420	Interest	67,679.01	57,407	46,750	(10,657)	-18.6%
	4490	Other Bond Expenses				-	0.0%
4400		**Debt Service**	343,091.71	343,093	343,092	(1)	0.0%
4500		Other Expenses					
	4520	Merchandise for Resale				-	0.0%
	4530	Refund or Reimbursement	1,601.54	1,500	1,800	300	20.0%
	4540	Collect from other Agencies	125,059.07	130,000	130,000	-	0.0%
	9000	Contingencies				-	0.0%
4500		**Other Expenses**	126,660.61	131,500	131,800	300	0.2%
4560		Other Program Support					
	6122	Misc				-	0.0%
4560		**Other Program Support**	0.00	-	-	-	0.0%
		SUB TOTAL	1,945,172.27	2,487,006	2,440,585	(46,421)	-1.9%
4226		Interdepartmental Ch					
	4226	Interdepartmental Ch	28,212.00	29,053	28,212	(841)	-2.9%
4226		**Interdepartmental Ch**	28,212.00	29,053	28,212	(841)	-2.9%
		SUB TOTAL	28,212.00	29,053	28,212	(841)	-2.9%
		TOTAL	1,973,384.27	2,516,059	2,468,797	(47,262)	-1.9%

Cash Flow Analysis

	2013	2014	2015	2016	2017	2018	2019
Beginning Cash Balance	2,300,000	2,273,295	2,619,319	2,916,654	3,163,839	817,939	990,662
Estimated Annual Revenue (less sales tax)(+3% starting in 2017)	3,619,000	3,619,000	3,619,000	3,619,000	3,727,570	3,839,397	3,954,579
Annual Operating Expense (less Capital Outlay, Debt Service and Sales Tax)(+3% after 2013)	1,575,705	1,622,976	1,671,665	1,721,815	1,773,470	1,826,674	1,881,474
Capital Outlay & Debt Service	770,000	350,000	350,000	350,000	3,000,000	540,000	360,000
Estimated Annual Landfill Charge	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000	1,300,000
Total Annual Expense	3,645,705	3,272,976	3,321,665	3,371,815	6,073,470	3,666,674	3,541,474
Total Fund Balance	2,273,295	2,619,319	2,916,654	3,163,839	817,939	990,662	1,403,767
Required Capital Outlay Balance	1,630,000	1,898,000	2,185,000	2,491,000	166,000	321,000	677,000
Fund Balance	643,295	721,319	731,654	672,839	651,939	669,662	726,767
Recommended Minimum Fund Balance (15% of Annual Operating Expense and Landfill Charge)	431,356	438,446	445,750	453,272	461,021	469,001	477,221

Capital Outlay Plan

Project/Equipment	2013	2014	2015	2016	2017	2018	2019
Roll Off Trucks	$ 420,000.00						
Automated Trucks					$ 3,000,000.00		
Storage Building						$ 150,000.00	
Roll Off Trucks						$ 160,000.00	
Pickup						$ 30,000.00	
Yard Waste Compactor						$ 200,000.00	
Roll Off Trucks							$ 160,000.00
Small Packer Truck							$ 200,000.00
Starting Balance	$ 1,800,000.00	$ 1,630,000.00	$ 1,898,000.00	$ 2,185,000.00	$ 2,491,000.00	$ 166,000.00	$ 321,000.00
Budget Totals	$ 600,000.00	$ 618,000.00	$ 637,000.00	$ 656,000.00	$ 675,000.00	$ 695,000.00	$ 716,000.00
Debt Service	$ 350,000.00	$ 350,000.00	$ 350,000.00	$ 350,000.00		$ -	$ -
Project Totals	$ 420,000.00	$ -	$ -	$ -	$ 3,000,000.00	$ 540,000.00	$ 360,000.00
Required Capital Outlay Balance	$ 1,630,000.00	$ 1,898,000.00	$ 2,185,000.00	$ 2,491,000.00	$ 166,000.00	$ 321,000.00	$ 677,000.00

Residential Service Accounts & Revenues

March 1, 2012

	Accounts	Rate	Revenue
35 Gal	2754	$ 15.37	$ 507,947.76
35 Gal Senior	898	$ 12.30	$ 132,544.80
65 Gal	8029	$ 17.26	$ 1,662,966.48
65 Gal Senior	1214	$ 13.81	$ 201,184.08
95 Gal	5484	$ 19.15	$ 1,260,223.20
95 Gal Senior	297	$ 15.32	$ 54,600.48
Total	**18676**		**$ 3,819,466.80**

July 1, 2012 - Change to Senior Discount Program

	Accounts	Rate	Revenue
35 Gal	3520	$ 15.37	$ 649,228.80
35 Gal Senior	211	$ 12.30	$ 31,143.60
65 Gal	9087	$ 17.26	$ 1,882,099.44
65 Gal Senior	158	$ 13.81	$ 26,183.76
95 Gal	5826	$ 19.15	$ 1,338,814.80
95 Gal Senior	37	$ 15.32	$ 6,802.08
Total	**18839**		**$ 3,934,272.48**

Proposed Rate Change - 8% reduction in rates

	Accounts	Rate	Revenue
35 Gal	3520	$ 14.14	$ 597,273.60
35 Gal Senior	211	$ 11.31	$ 28,636.92
65 Gal	9087	$ 15.88	$ 1,731,618.72
65 Gal Senior	158	$ 12.70	$ 24,079.20
95 Gal	5826	$ 17.62	$ 1,231,849.44
95 Gal Senior	37	$ 14.10	$ 6,260.40
Total	**18839**		**$ 3,619,718.28**

Residential service includes:

- -Weekly curbside garbage collection
- - Weekly curside recycling collection (alley collection every other week)
- - Weekly curbside yardwaste - Seasonal
- -Once-per-month free landfill disposal up to 1,000 lbs.